

2013 Strategic Plan Progress Report Tracking Tool

March 13, 2013

Goal 1: Strengthen the Public Health System		Status
OBJECTIVE 1.1:	Contribute to public health's capacity to control disease and respond to public health emergencies.	
Strategy 1.1.1:	Reserve a portion of the Board's capacity so it is able to develop timely policy responses to emerging and re-emerging diseases when necessary.	
<i>Activity 1.1.1.1:</i>	Identify specific activities as health threats emerge.	<i>Ongoing: Changed notifiable conditions rule in response to H1N1 influenza pandemic .</i>
Strategy 1.1.2:	Assure public health authorities and SBOH rules are adequate to prevent and respond to disease outbreaks and other public health emergencies.	
<i>Activity 1.1.2.1:</i>	Update the notifiable conditions rule, chapter 246-101 WAC.	<i>Completed</i>
<i>Activity 1.1.2.2:</i>	Revise the rules for HIV testing and counseling and partner notification in light of CDC policy recommendations.	<i>Completed</i>
<i>Activity 1.1.2.3:</i>	Continuously evaluate the adequacy of Board rules and public health authorities for isolation and quarantine; revise rules or recommend statutory changes as needed.	<i>Ongoing, however the board reviews rules as they are open for amendment.</i>
<i>Activity 1.1.2.4:</i>	Monitor developments in the field of syndromic surveillance and communicable disease reporting requirements in other states.	<i>Ongoing</i>
<i>Activity 1.1.2.5:</i>	Brief the board on the activities and finding of the tuberculosis control policy panel.	<i>Not Started Recommend changing this activity to: Brief the Board on the Health Officer recommendations concerning drug resistant tuberculosis control issues.</i>
<i>Activity 1.1.2.6:</i>	Explore whether statutory changes or revisions to the Board's HIV rules are needed to allow for blood borne pathogen testing when there is a possible occupational exposure to medical examiners and coroners.	<i>Not Started: Recommend deleting this activity, health officers already have the authority to do this.</i>
<i>Activity 1.1.2.7:</i>	Update Chapter 246-110 WAC (which deals with school/day care centers control of communicable disease) because the list of communicable diseases on it is outdated (1990) and is not in synch with current science or the Notifiable Conditions rule.	<i>Underway: CR-101 filed, anticipated hearing in June 2013</i>
Strategy 1.1.3:	Contribute to effort to assure public health preparedness.	
<i>Activity 1.1.3.1:</i>	Participate in the Public Health Emergency Preparedness and Response Joint Advisory Committee.	<i>Ongoing: ED has attended all meetings.</i>
<i>Activity 1.1.3.2:</i>	Participate with partners in other public health preparedness planning as appropriate.	<i>Ongoing, staff activities limited by funding (dead animals, cross-border conference, etc.).</i>
Strategy 1.1.4:	Promote policies to effectively reduce the impact of adult viral hepatitis.	
<i>Activity 1.1.4.1:</i>	Hold Board work session on adult viral hepatitis.	<i>Not started Recommend changing this activity to "Exploring Board's role in promoting policies to effectively reduce the impact of Hepatitis C."</i>
<i>Activity 1.1.4.2:</i>	Support DOH efforts to develop an adult viral hepatitis strategy.	<i>Inactive Recommend deleting this activity</i>
<i>Activity 1.1.4.3:</i>	Recommend additional policies for addressing adult viral hepatitis as appropriate.	<i>Not started Recommend deleting this activity</i>
Strategy 1.1.5:	Support efforts to effectively reduce the impact of tuberculosis	
<i>Activity 1.1.5.1:</i>	Provide Board representation for DOH tuberculosis workgroup.	<i>Completed</i>
<i>Activity 1.1.5.2:</i>	Hold Board briefing on tuberculosis with focus on specific issues such as education-related travel	<i>Completed</i>
Objective 1.2	Maintain and strengthen the organizational capacity of the public health network.	
Strategy 1.2.1:	Maintain and increase the capacity of state and local public health	
<i>Activity 1.2.1.1:</i>	Participate in PHIP activities including Board of Directors, committees and assessments.	<i>Ongoing: John Austin appointed to PHIP Board of Directors. ED and other members participate in committees.</i>
<i>Activity 1.2.1.2:</i>	Support DOH in the accreditation process	<i>Completed: Supported DOH beta test site process. Participated in PHAB Panel review.</i>

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<i>Activity 1.2.1.3:</i>	Support prevention funding in health reform and other legislation.	<i>Ongoing: Supported a variety of bills; letter to congressional delegation. Updated 2013 leg. statement.</i>
<i>Activity 1.2.1.4:</i>	Monitor state government reform efforts and respond when appropriate to maintain a focus on human health.	<i>Ongoing: ED participated on Gregoire's Agency Health team. Included medicaid expansion and HBE efforts in 2013 leg statement</i>
Strategy 1.2.2:	Communicate and collaborate with local board of health and local health officials.	
<i>Activity 1.2.2.1:</i>	Foster direct communication between Board members and local boards of health.	<i>Ongoing: Activity level very low due to budget cuts and restrictions on meetings and travel.</i>
<i>Activity 1.2.2.2:</i>	Maintain a section on the Board Web site that provides information about local boards of health.	<i>Ongoing.</i>
<i>Activity 1.2.2.3:</i>	Identify and act on opportunities to contribute to local board development activities.	<i>Ongoing: Activity level very low due to budget cuts and restrictions on meetings and travel.</i>
<i>Activity 1.2.2.4:</i>	Participate in Washington State Association of Local Public Health Officials meetings and provide reports.	<i>Ongoing.</i>
<i>Activity 1.2.2.5:</i>	Explore ways to increase collaboration with local elected officials of local elected officials and associations representing cities and counties.	<i>Ongoing.</i>
Strategy 1.2.3:	Support the tribal and urban Indian public health capacity building.	
<i>Activity 1.2.3.1:</i>	Work with the American Indian Health Commission to develop Internet resources promoting tribal public health.	<i>Completed</i>
<i>Activity 1.2.3.2:</i>	Support American Indian Health Commission efforts to use the Web to help disseminate the 2009-11 American Indian Health Care Delivery Plan	<i>Completed</i>
Strategy 1.2.4:	Assure the Board is a high-functioning organization.	
<i>Activity 1.2.4.1:</i>	Update the strategic plan and associated performance measures at least once every two years.	<i>Ongoing. Last update 2011</i>
<i>Activity 1.2.4.2:</i>	Document policies and procedures.	<i>Ongoing: reviewed and updated all Board policies and procedures in 2012</i>
<i>Activity 1.2.4.3:</i>	Promote performance management within the Board.	
<i>Activity 1.2.4.4:</i>	Develop goals and evaluation strategies for rule making and policy initiatives.	<i>Inactive</i>
<i>Activity 1.2.4.5:</i>	Maintain strong collaborative relationships with state, local, tribal, and federal partners.	<i>Ongoing Christy Curwick Hoff is tribal liaison</i>
<i>Activity 1.2.4.6:</i>	Work with Governor's office to identify new members to the board as positions become available	<i>Ongoing. Recommend change activity to focus on new board members. Previous statement focused on ED recruitment</i>
<i>Activity 1.2.4.7:</i>	Migrate the sboh.wa.gov and healthequity.wa.gov websites to the new DOH content management system	<i>Underway</i>

2013 Strategic Plan Progress Report Tracking Tool

Goal 2: Increase Access To Preventive Services		
		Status <i>(Alt + Enter to move down a line within a cell)</i>
Objective 2.1:	Increase the availability, accessibility, and utilization of preventive health services	
Strategy 2.1.1:	Increase use of the Board's Menu of Critical Health Services.	
Activity 2.1.1.1:	Promote use of the menu by local health jurisdictions.	<i>Inactive</i>
Activity 2.1.1.2:	Explore and pursue opportunities to promote use of the menu in other policy development settings.	<i>Inactive: Low activity due to essential health services work at national level.</i>
Strategy 2.1.2:	Promote preventive health services for children and adolescents	Recommend changing heading to: Promote use of preventive health services
Activity 2.1.2.1:	Support activities that promote a medical home for all children, including DSHS/HRSA medical home initiative and State Agency Medical Home Partnership group.	Ongoing Recommend Changing this activity to read: Support ongoing state efforts, in partnership with federal government to encourage health homes in order to: improve access to preventive care; Decrease emergency room use, Decrease days of school or work missed due to health problems; Reduce amount of unmet health needs; Improve care regardless of race or income.
Activity 2.1.2.2:	Promote awareness of Board's Recommended Children's Preventive Services, Ages Birth through 10 Years.	<i>Completed</i>
Activity 2.1.2.3:	Keep Board apprised of the impact federal and state health policy changes are likely to have on the delivery of preventive	<i>Ongoing</i>
Activity 2.1.2.4:	Hold Board briefing on school-based health centers.	<i>Completed.</i>
Activity 2.1.2.5:	Hold Briefing and request endorsement of an integrated strategy to improve oral health in Washington State.	Recommended new activity
Strategy 2.1.3:	Increase immunization rates	Recommend changing strategy to: Decrease vaccine preventable diseases
Activity 2.1.3.1:	Review criteria for school and child care entry requirements.	<i>Not Started</i>
Activity 2.1.3.2:	Keep Board rules on school and child care entry current and consistent with the Board's criteria.	<i>Ongoing</i>
Activity 2.1.3.3:	Participate in planning efforts to reduce disruptions that are likely to result from transitioning away from state-funded universal purchasing of children's vaccines.	<i>Completed</i>
Activity 2.1.3.4:	Support broader utilization of CHILD Profile in schools.	Ongoing. Recommend changing this activity to: Encourage and monitor utilization of immunization registries (Washington State Immunization Information System)
Activity 2.1.3.5:	Monitor other state's efforts to reduce convenience exemptions, support statutory changes in Washington if appropriate.	<i>Completed</i>
Activity 2.1.3.6:	Hold Board briefing on immunization rates and barriers.	Not Started. Recommend adding to this activity "and effective approaches used to improve rates and address barriers."
Activity 2.1.3.7:	Chapter 246-105 WAC (Immunization rules) so they are in synch with legislation which changed exemption requirements.	Recommended new activity
Activity 2.1.3.8:	Create Board approved policies and procedures that are based on the Board's authority and best practice to prevent and control the spread of infectious disease during emergent outbreaks and epidemics.	Recommended new activity
Strategy 2.1.4:	Assure child health rules are current, revise if necessary	
Activity 2.1.4.1:	Ensure Board rule for vision screening in schools, chapter 346-760 WAC, reflect best practices.	<i>Inactive: Budget reductions and rule moratorium; updated WAC to allow screening by eye health professionals.</i>
Activity 2.1.4.2:	Complete interpretive statement for vision screening in schools	<i>Completed</i>
Activity 2.1.4.3:	Update Board rules for ophthalmic treatment of newborns, WAC 246-100-202.	<i>Completed</i>
Activity 2.1.4.4:	Repeal scoliosis screening rules, chapter 346-762 WAC.	<i>Completed</i>

2013 Strategic Plan Progress Report Tracking Tool

Goal 2: Increase Access To Preventive Services		
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<i>Activity 2.1.4.5:</i>	Continue to explore the advisability and feasibility of adding SCID to the panel of genetic disorders for which newborns are screened.	<i>Ongoing. Rule update pending funding</i>
Objective 2.2:	Promote a preventive approach to mental health services.	
Strategy 2.2.1:	Promote a preventive approach to mental health services.	
<i>Activity 2.2.1.1:</i>	Participate in State Prevention Enhancement Advisory Group.	<i>Completed organizational support to Prevention Advisory group. Ongoing participation in successor organization SPE .</i>
<i>Activity 2.2.1.2:</i>	Support mental health and primary care integration.	<i>Ongoing</i>
<i>Activity 2.2.1.3:</i>	Continue to promote awareness of Board's 2007 report on public approach to mental health	<i>Ongoing: Referenced in national report</i>

2013 Strategic Plan Progress Report Tracking Tool

Goal 3: Reduce Health Disparities		Status <i>(Alt + Enter to move down a line within a cell)</i>
Objective 3.1:	Support the successful implementation of Senate Bill 6197 (2006).	
Strategy 3.1.1:	Support the Governor's Interagency Council on Health Disparities.	
Activity 3.1.1.1:	Continue to staff the work of the Council.	<i>Ongoing</i>
Activity 3.1.1.2:	Complete U.S. DHHS Office of Minority Health grant to improve communication with hard-to-reach populations.	<i>Completed. Received second grant award</i>
Activity 3.1.1.3:	Reserve Board Executive Director capacity to support strategic success of the Council.	<i>Ongoing.</i>
Strategy 3.1.2:	Provide health impact reviews	
Activity 3.1.2.1:	Provide health impact reviews to the extent possible within available resources when requested by the Governor and legislators.	<i>Ongoing. Two reviews completed in 2010.</i>
Activity 3.1.2.2:	Support funding restoration when state revenues allow.	<i>Inactive. Funding restored in 13-15 carryforward levels</i>
Objective 3.2:	Work to simultaneously reduce health disparities and the academic achievement gap.	
Strategy 3.2.1:	Promote policies that address health equity and academic achievement.	
Activity 3.2.1.1:	Complete and disseminate Research Review: School-based Health Interventions and Academic Achievement report in partnership with DOH and OSP. I.	<i>Completed</i>
Activity 3.2.1.2:	Maintain Web pages related to the summit.	<i>Ongoing</i>
Activity 3.2.1.3:	Support policy proposals likely to address both issues.	<i>Completed. Included in sense of the Board, testified in previous years</i>
Objective 3.3:	Integrate health disparities awareness into Board activities.	
Strategy 3.3.1:	Explicitly address health disparities in Board work products.	
Activity 3.3.1.1:	Consider health equity in all Boards reports.	<i>Ongoing. Incorporated essay by Council in 2012 State Health Report.</i>
Activity 3.3.1.2:	Create a health equity protocol to assess the potential impacts of proposed policies.	<i>Ongoing: Recommend changing activity to utilize Health Equity Impact Review Guide developed by Department of Health.</i>
Activity 3.3.1.3:	Work with the Department of Health to pilot use of the health equity protocol in one or more Board policy development efforts.	<i>Not started: Recommend changing this activity to Board identify opportunities to pilot the health equity impact review guide.</i>
Strategy 3.3.2:	Assure the cultural competency of the Board and its staff.	
Activity 3.3.2.1:	Require cultural competency training for all new staff.	<i>Ongoing: All staff members receive training</i>
Activity 3.3.2.2:	Require GOIA government-to-government training for all new staff and make available to Board members.	<i>Ongoing: All staff members receive training. Unable to offer to members due to budget restrictions.</i>
Activity 3.3.2.2:	Assess cultural competency in employees' annual performance and development plan.	<i>Ongoing: Number of staff with performance measures related to cultural competency has increased.</i>

2013 Strategic Plan Progress Report Tracking Tool

Goal 4: Encourage Healthy Behaviors		Status (Alt + Enter to move down a line within a cell)
Objective 4.1:	Improve nutrition and increase physical activity.	
Strategy 4.1.1:	Partner with other organizations to promote better nutrition and increased physical activity, particularly for children.	
Activity 4.1.1.1:	Work with the Centers for Disease Control and Prevention and other partners to explore ways to disseminate and track Recommended Community Strategies and Measurements to Prevent Obesity in the United States at the local level.	<i>Inactive. Recommend changing this activity to "Organize a panel presentation focused on effective school based strategies to promote better student nutrition and physical activity."</i>
Activity 4.1.1.2:	Participate in Action for Healthy Kids. Examine options for showcasing "healthy actions" that communities are taking that align with the National Prevention Strategy.	<i>Inactive. Action for Healthy Kids eliminated Steering Committee. Recommend deleting strategy.</i>
Activity 4.1.1.3:	Support efforts to implement Coordinated School Health.	<i>Ongoing: support of some of the basic concepts of Coordinated School Health. Recommend deleting strategy.</i>
Activity 4.1.1.4:	Support the Healthiest State in the Nation Campaign.	<i>Inactive. Recommend deleting strategy.</i>
Activity 4.1.1.5:	Provide input to the Child Obesity Policy Project. Identify ways to support DOH efforts to implement the Community Transformation Grant.	<i>Completed: input to child obesity policy project. Recommend change to strategy to include support of CTG. Ongoing: efforts to support CTG.</i>
Objective 4.2:	Reduce tobacco use and secondhand smoke exposure.	
Strategy 4.2.1:	Support Department of Health tobacco control efforts.	
Activity 4.2.1.1:	Hold Board briefing on DOH Tobacco Program activities.	<i>Completed</i>
Activity 4.2.1.2:	Identify potential opportunities to support efforts to reduce youth smoking, secondhand smoke exposure for children, and use of smokeless tobacco.	<i>Ongoing. Support tobacco control legislation.</i>
Activity 4.2.1.3:	Hold Board briefing using a panel to examine the increase of tobacco sales to youth.	<i>Recommended New Strategy</i>
Strategy 4.2.2:	Support efforts to reduce drug abuse through public health measures.	
Activity 4.2.2.1:	Explore future roles for the Board in addressing drug abuse as a public health issue.	<i>Not Started. Recommend changing this strategy to read: Hold briefing on drug abuse problems in Washington State and efforts to address them.</i>

2013 Strategic Plan Progress Report Tracking Tool

Goal 5: Promote Healthy and Safe Environments		
		Status <i>(Alt + Enter to move down a line within a cell)</i>
Objective 5.1:	Assure Board environmental health rules are doing what they are designed to do.	
Strategy 5.1.1:	Evaluate rules in a regular and timely manner.	
Activity 5.1.1.1:	Receive briefing from DOH regarding whether there is a need to revise chapter 246-215 WAC, Food Service and initiate a revision if recommended and the Board concurs.	Completed. <i>Recommend adding briefing about implementation of revised rules adopted in 2012.</i>
Activity 5.1.1.2:	Receive DOH report regarding possible need to revise chapter 246-272A WAC, On-Site Sewage Systems.	Completed
Activity 5.1.1.3:	Create opportunity for environmental health directors to brief the Board on local implementation of environmental health rules.	Not Started. <i>Budget reductions</i>
Strategy 5.1.2:	Assure environmental health rules are current; revise if necessary.	
Activity 5.1.2.1:	Revise rules controlling diseases of animals transmissible to humans, WAC 246-100-191 and WAC 246-100-201.	Completed
Activity 5.1.2.2:	Revise rules for drinking water laboratory certification, chapter 246-390 WAC.	On Hold. <i>Rules moratorium. May restart in 2013</i>
Activity 5.1.2.3:	Revise rules for Group B drinking water systems, chapter 246-291 WAC.	Completed
Activity 5.1.2.4:	Adopt rules for septic tank design and construction, new chapter 246-272C WAC	Completed
Activity 5.1.2.5:	Adopt rules for on-site sewage system drainfield remediation technologies under chapter 246-272A WAC.	On Hold. <i>Rules moratorium and lack of resources</i>
Activity 5.1.2.6:	Revise water recreation rules, chapter 246 WAC as necessary to reflect new federal regulations.	Completed
Activity 5.1.2.7:	Explore possible need to revise general sanitation rules for keeping of animals, WAC 246-203-130, and revise if necessary.	On Hold
Activity 5.1.2.8:	Resolve possible conflicts between Board rules on onsite systems and licensure requirements for onsite septic system designers.	On Hold. <i>Pending discussions with other agencies</i>
Activity 5.1.2.9:	Consider revising <i>Vibrio parahaemolyticus</i> Control Plan in WAC 246-282-006.	Recommended New Activity
Activity 5.1.2.9:	In response to any changes in federal guidance, update allowable levels of fluoride when water districts practice fluoridation.	On Hold. <i>Pending HHS finalization of guidelines</i>
Objective 5.2:	Promote school environments that protect human health.	
Strategy 5.2.1:	Ensure that Board rules are adequate and current.	
Activity 5.2.1.1:	Adopt modernized school environmental health and safety rules, chapter 246-366A WAC, and implement contingent on funding or other legislative action.	Ongoing: <i>Rules adopted but not effective.</i>
Activity 5.2.1.2:	Support funding for school construction and for operation and maintenance at sufficient levels to allow schools to meet state environmental health and safety standards.	Ongoing
Activity 5.2.1.3:	Work with the Governor's Office, Legislature, DOH, OSPI, schools, local health jurisdictions, and other partners to develop a strategy for implementing the modernized school health and safety rules.	On Hold. <i>All potential partners struggling with severe budget crises.</i>
Activity 5.2.1.4:	Encourage DOH and OSPI to revise school health and safety guidelines so they are current and address issues not fully addressed in rules.	Ongoing
Strategy 5.2.2:	Improve quality and number of school environmental health and safety programs.	
Activity 5.2.2.1:	Encourage local health jurisdictions and school districts to cooperatively strengthen local efforts to improve environmental health and safety in schools.	On Hold: <i>Budget crisis.</i>

2013 Strategic Plan Progress Report Tracking Tool

Goal 5: Promote Healthy and Safe Environments		
		Status <i>(Alt + Enter to move down a line within a cell)</i>
<i>Activity 5.2.2.2:</i>	Provide input to OSPI, the Building Code Council, and other partner agencies on programs and rules related to school health and safety.	<i>Ongoing: Advised OSPI on revisions to Washington Sustainable Schools Protocol.</i>
<i>Activity 5.2.2.3:</i>	Hold briefing on school health and safety issues—such as bullying, public safety, and emergency preparedness—that are outside the scope of the Board's environmental health rules.	<i>Not Started. Recommend deleting activity</i>
Objective 5.3:	Support efforts to reduce human exposure to environmental toxins.	
Strategy 5.3.1:	Support efforts to reduce levels of persistent bioaccumulative toxins.	<i>Recommend deleting strategy</i>
<i>Activity 5.3.1.1:</i>	Continue support for the state's persistent bioaccumulative toxins plan and individual chemical action plans.	<i>Completed.</i>
Strategy 5.3.2:	Increase awareness of threats to children from environmental toxins.	
<i>Activity 5.3.2.1:</i>	Brief Board on issues related to children's exposures to environmental toxins	<i>Completed</i>